Quarterly Investor Presentation Third Quarter 2024

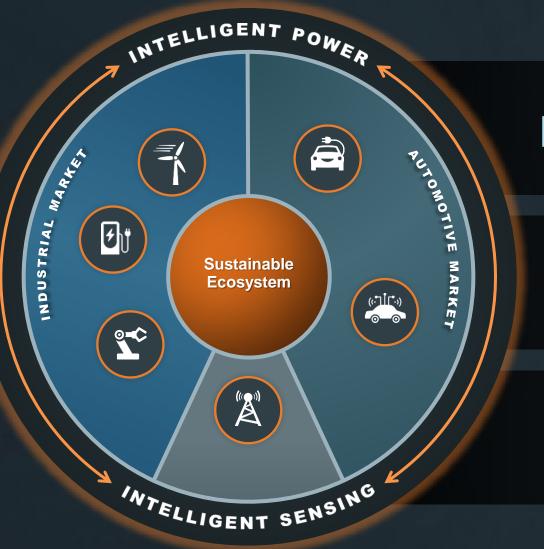


Safe Harbor Statement and Non-GAAP and Forecast Information

This presentation includes "forward-looking statements," as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included or incorporated in this presentation could be deemed forward-looking statements, particularly statements about the future financial performance of onsemi, including financial guidance for the fourth guarter of 2024. Forward-looking statements are often characterized by the use of words such as "believes," "estimates," "expects," "projects," "may," "will," "intends," "plans," "anticipates," "should" or similar expressions or by discussions of strategy, plans or intentions. All forward-looking statements in this document are made based on our current expectations, forecasts, estimates and assumptions and involve risks, uncertainties and other factors that could cause results or events to differ materially from those expressed in the forward-looking statements. Certain factors that could affect our future results or events are described under Part I, Item 1A "Risk Factors" in the 2023 Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on February 5, 2024 (the "2023 Form 10-K") and from time to time in our other SEC reports. You are cautioned not to place undue reliance on forward-looking statements. We assume no obligation to update such information, which speaks only as of the date made, except as may be required by law. Investing in our securities involves a high degree of risk and uncertainty, and you should carefully consider the trends, risks and uncertainties described in this document, our 2023 Form 10-K and other reports filed with or furnished to the SEC before making any investment decision with respect to our securities. If any of these trends, risks or uncertainties actually occurs or continues, our business, financial condition or operating results could be materially adversely affected, the trading prices of our securities could decline, and you could lose all or part of your investment. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by this cautionary statement.

Our earnings release and this presentation include certain non-GAAP financial measures. Reconciliations of these non-GAAP financial measures to the most directly comparable measures under GAAP are included in our earnings release, which is posted separately on our website in the "Investor Relations" section. See Appendix for GAAP to Non-GAAP Reconciliation.





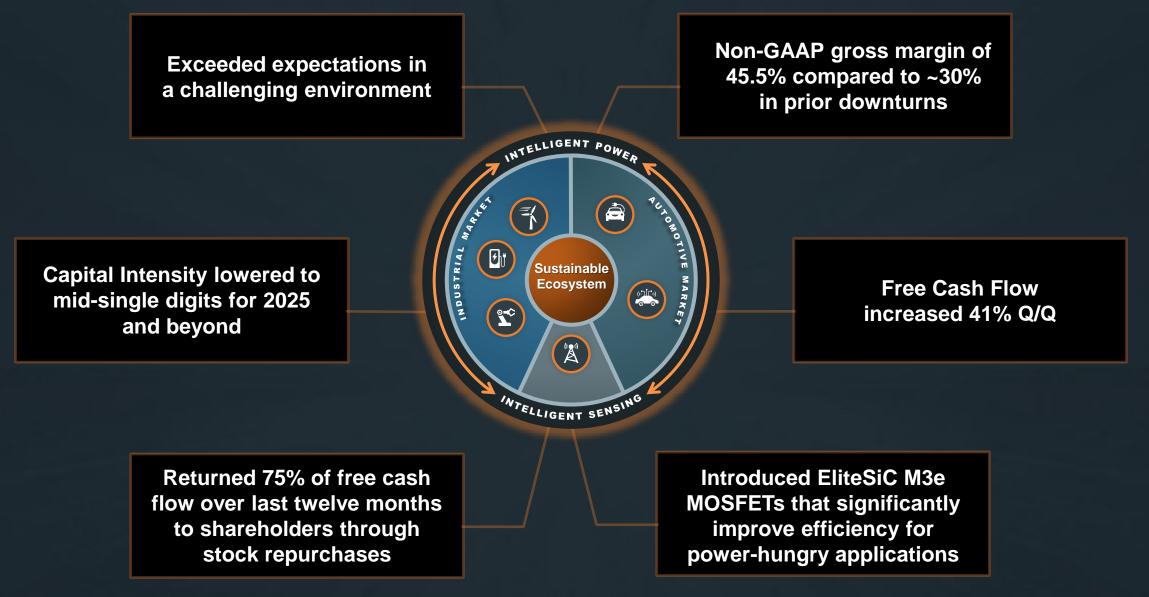
Financial & Business Update

About onsemi

Appendix



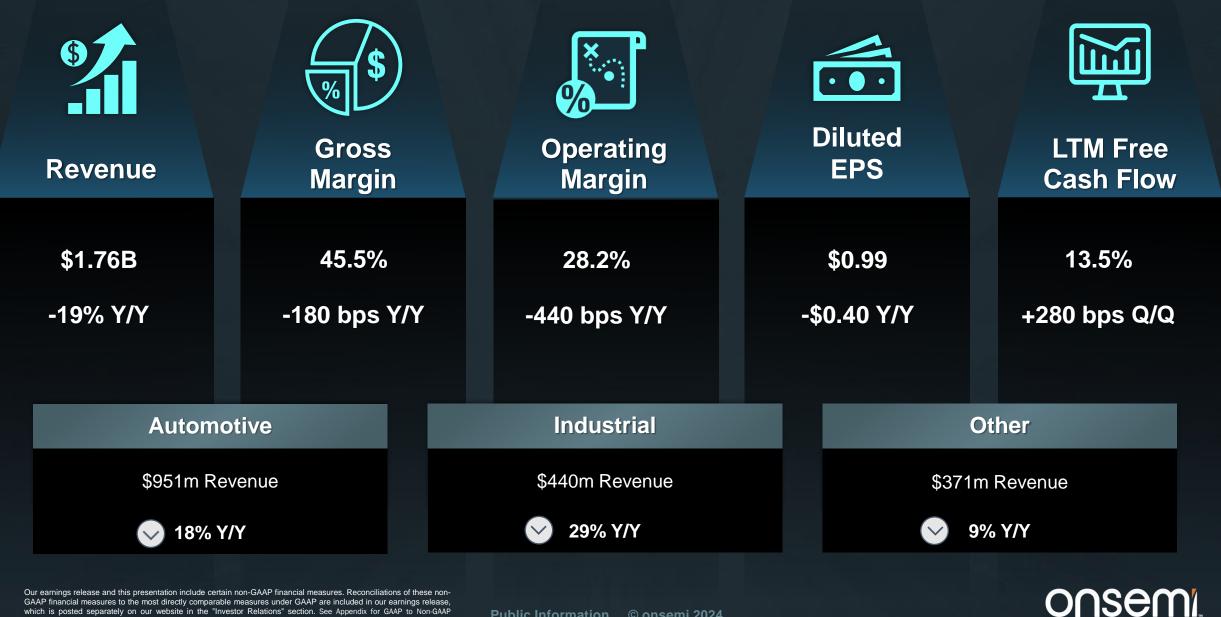
Q3'24 Highlights



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Non-GAAP Financial Performance



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5

Strategic Announcements



onsemi Selected to Power Volkswagen Group's Next-Generation Electric Vehicles onsemi Accelerates Silicon Carbide Innovation to Power the Transition to Electrification



onsemi Enhances Intelligent Sensing Portfolio with Acquisition of SWIR Vision Systems

View all press announcements at:

onsemi.com/company/news-media/press-announcements



Q4'24 Guidance Highlights

Revenue

GAAP: \$1,710 to \$1,810m

Non-GAAP: \$1,710 to \$1,810m

GM

GAAP: 43.9% to 45.9%

Non-GAAP: 44.0% to 46.0%



GAAP: \$313 to \$328m

Non-GAAP: \$300 to \$315m EPS

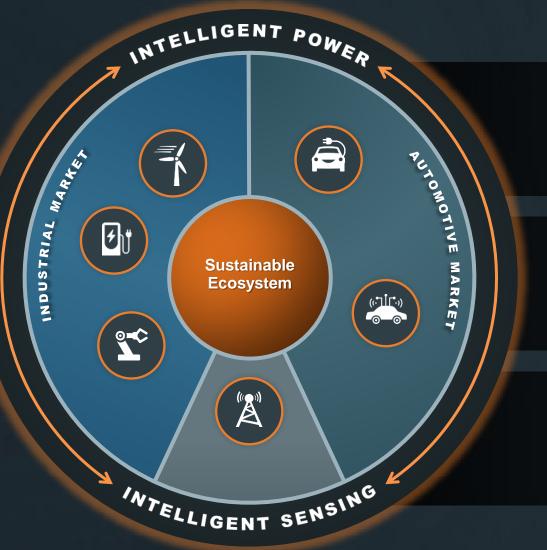
GAAP: \$0.88 to \$1.00

Non-GAAP: \$0.92 to \$1.04

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Onsemi



Financial & Business Update

About onsemi

Appendix



onsemi at a glance



Our Mission

S&P 500[®] index

We push innovation to create **intelligent power** and **sensing** technologies that solve the most challenging customer problems

Our employees are inspired to go above and beyond, to increase stakeholder value through high-quality and high-value products and services



Free Cash Flow Growth and Operating Income Growth from 2019-2023

9

onsemi Focus: Accelerating Shareholder Value

Revenue

- Sustainable Ecosystem to drive revenue 3x the industry growth¹
- Aligned to fast-growing secular megatrends of Auto and Industrial
- SiC growth to 35-40% market share²

Shareholder Capital Returns

- Shareholder-friendly capital allocation policy
- Return 50% of Free Cash Flow through share repurchases
- \$3.0B share repurchase authorization



Free Cash Flow

- Significant growth in Free Cash Flow margin to 25-30%
- Capital efficiency through high ROIC investments and working capital management

Gross Margin

- Significant gross margin expansion to 53%
- Fab Right: optimize manufacturing network for cost efficiencies. Maximize utilization with flex to external capacity
- Ramp new and differentiated products
- Accretive SiC margins at scale

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Notes:

10

- 1. onsemi estimates based on current market projections, excludes Memory
- 2. onsemi estimates based on Yole SiC market forecast: 2022-27 CAGR of 33%

Power of the onsemi Portfolio

"Our broad portfolio of products has enabled us to become a one-stop shop for our customers and the source for the most optimized solutions."

- Hassane El-Khoury





Power of the Portfolio Driving onsemi Growth

Energy Infrastructure

\$7.8B 16% CAGR

Charging \$1.1B 26% CAGR

Factory Automation

\$9.1B 8% CAGR \$44B TAM growing at ~18% CAGR Electric Vehicles \$15.5B 25% CAGR

Advanced Safety \$5.6B 15% CAGR

Al Data Center \$4.4B 18.9% CAGR



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Notes: Based on current market projections, 2022-2027 AI Data Center from 2024-2028 See Slide 29 for notes

12

Enabling a Sustainable Ecosystem Premium Business in Intelligent Power and Sensing

INTELLIGENT POWER SOLUTIONS

enabling customers to exceed range targets with lower weight and reduce system cost through unparalleled efficiency

Silicon Carbide

- Revenue growing 2x market
- Vertically integrated manufacturing at scale
- Industry-leading innovative device and packaging technologies

Silicon Power – IGBT, FET

- #2 position with growing market share
- Expanding BOM coverage with new products
- Exited price-sensitive markets

Power ICs

- Double down on \$14B TAM with >70% gross margin
- Optimize system cost with gate drivers and controllers
- Expand leadership to full Power Tree solutions

INTELLIGENT SENSING SOLUTIONS

offering the proprietary features customers require to meet their most demanding use cases

- #1 position in Automotive and Industrial
- Growing in Machine Vision
- 68% market share in ADAS
- 27% market share in Industrial

- 8MP ramping with ~2.5x ASP uplift
- #1 in Ultrasonic and Inductive Sensing for Automotive and Industrial
- \$5.3B TAM Opportunity by 2027



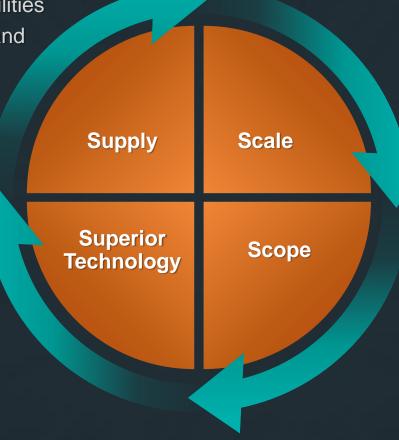
The onsemi Advantage: Intelligent Power

SUPPLY

- Vertically integrated end-to-end capabilities
- Volume substrates, epitaxy, wafering and device fabrication
- Best-in-class integrated modules and discrete package solutions

SUPERIOR TECHNOLOGY

- Lead with die performance
- Differentiate with package innovation
- Die + Package = THE most optimal solution on the planet



SCALE

- A multi-decade history in Automotive and Industrial markets
- High-quality, high-volume manufacturing
- Able to ramp in line with customer expectations

SCOPE

- Suite of sustainable solutions from energy generation to energy consumption
- Depth and breadth of power technologies
- Supporting portfolio for optimized solutions

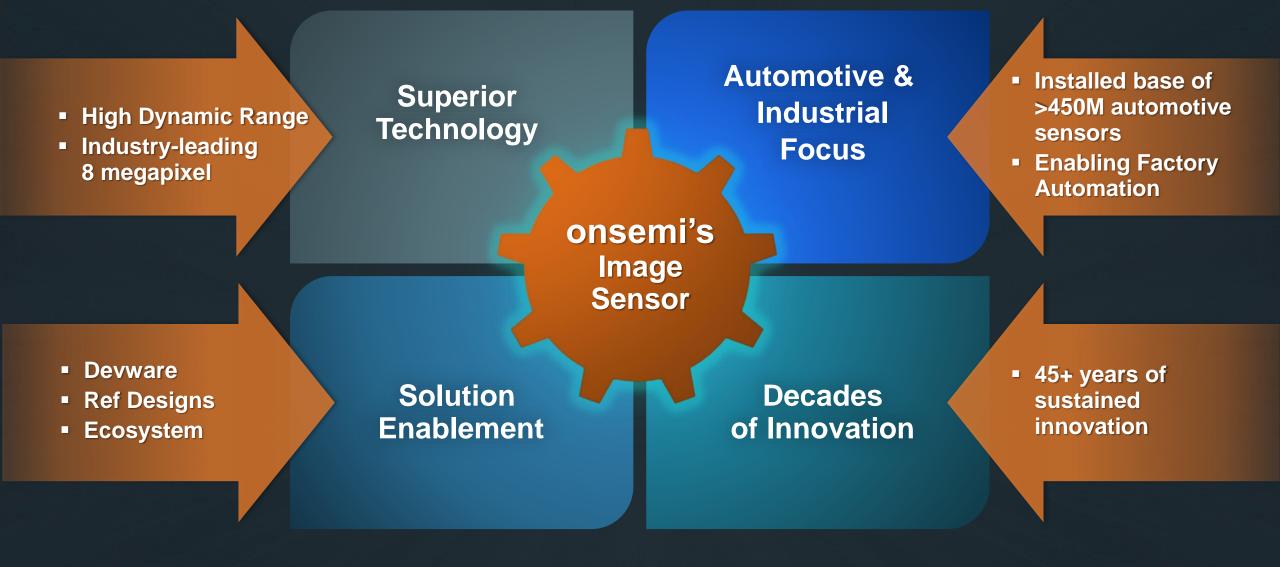
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... onsemi's SiC Leadership



The onsemi Advantage: Intelligent Sensing





onsemi. Everywhere in Automotive Today.

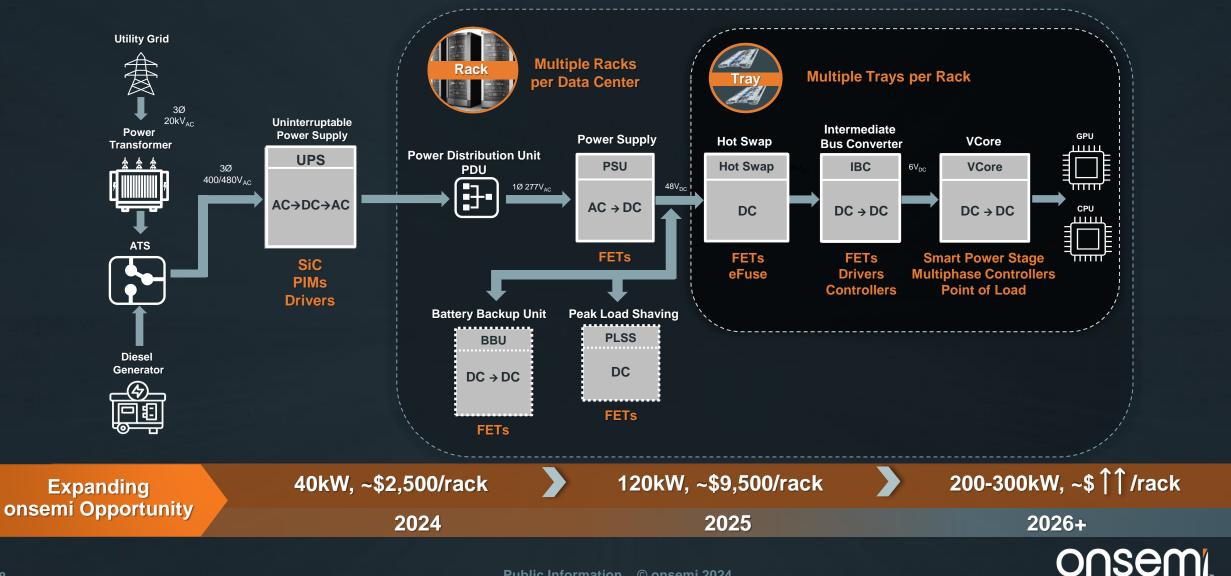


- Silicon Power
- Power ICs
- Sensor Interfaces
- Image Sensors
- Other

~500 onsemi products in production vehicles today



Power Delivery from Grid to Processor in AI Data Center onsemi Solutions Optimize Energy Usage and Increase Power Density



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onsemi. Driving Innovation in Industrial.

onsemi delivers solutions that create the infrastructure needed to generate, store and deploy sustainable industrial energy across a network

- Propelling the sustainable energy evolution in the industrial market with our intelligent power technologies for the highest efficiency solar strings, industrial power and storage systems
- Enabling Industry 4.0 with our intelligent sensing technologies for smarter factories and buildings

Energy Infrastructure



Highly Diversified Customer Base



Customer <u>Needs</u>:

- Best-in-Class Performance
- Reliable suppliers at scale
- Tighter supplier base
- Competitive system cost

onsemi Delivers:

- Industry-leading products
- Vertically integrated supply chain
- Broad portfolio of products
- Solution optimization across BOM

Top 20 customers represent ~40% of revenue and each buy ~600 products on average

600+ silicon carbide customers



onsemi's Path to Net Zero by 2040 SBTi Commitment Letter Signed in December 2022



Greenhouse Gas Emissions *Near-term targets to be SBTi-validated in 2024*

Targets anticipated to include Scope 1, 2 & 3



Progress towards Greenhouse Gas Targets*

11% Y/Y reduction of Scope 1 & 2 emissions in 2023 20% Y/Y reduction of Scope 3 emissions in 2023

Water 42% water recycled in 2023

13% Y/Y increase in total water recycled in 2023



Climate Strategy & Performance Ratings

CDP Climate Rating has improved to a "B" in 2023 from "D" in 2021 – which reflects commitment to climate progress

View the 2023 onsemi Sustainability Report at: https://www.onsemi.com/site/pdf/sustainability-report.pdf

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Accelerating the Financial Model

	2023 Actual	2027 Target	
Revenue	\$8.25B	10-12% CAGR	 Grow at ~3x the semiconductor industry
Gross Margin	47.1%	53%	 Mix shift, new products & SiC ramp at accretive margins Optimize cost through Fab Right
Operating Expenses	14.8%	13%	 Invest in R&D for long-term growth Digital First - embrace new technologies & data analytics
Operating Margin	32.3%	40%	Grow Operating Income faster than Revenue
CapEx	19.1%	Mid-single digit range	 Market success drives investments High ROIC brownfield investments
Free Cash Flow	4.9%	25-30%	 \$3.5-\$4.0B of Free Cash Flow in 2027 Return 50% to shareholders

Notes:

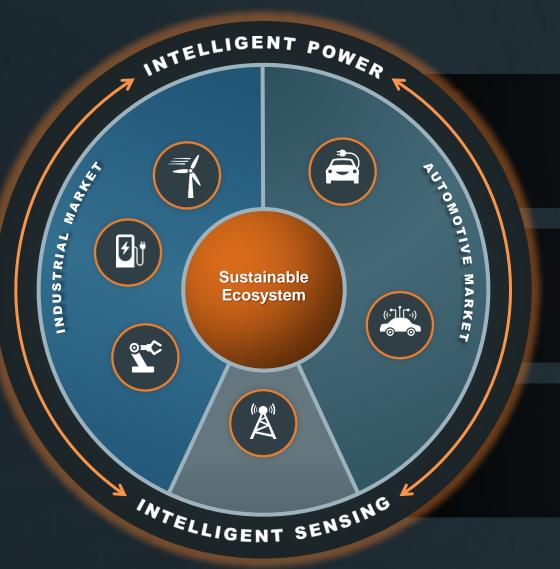
2027 Target based on onsemi internal estimates

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22



Financial & Business Update

About onsemi

Appendix



Non-GAAP Financial Performance

				_			
	2023 Actual	Q1'24 Actual	Q2'24 Actual	Q3'24 Actual	Q4'24 Guide	2027 Target	
Revenue (\$ millions)	8,253.0	1,862.7	1,735.2	1,761.9	1,710 to 1,810	10-12% CAGR	 Ongoing inventory digestion in key markets
Gross Margin	47.1%	45.9%	45.3%	45.5%	44.0% to 46.0%	53%	 Q3'24 gross margin above the midpoint of guidance Strong gross margin performance despite 65% utilization
Operating Expenses (\$ millions)	1,220.1	314.3	308.4	304.5	300 to 315	13%	Active cost controlInvesting through the downturn
Operating Margin	32.3%	29.0%	27.5%	28.2%		40%	Structural changes delivering operational efficiencies
CapEx (\$ millions)	1,575.6	222.4	154.5	172.2	130 to 170	Mid-single digit range	Long term capex intensity reduced to roughly half of the prior target
LTM Free Cash Flow	4.9%	7.2%	10.8%	13.7%		25-30%	 Committed to capital returns Returned 75% of Free Cash Flow via Share Repurchases in last twelve months
Earnings per Share	\$5.16	\$1.08	\$0.96	\$0.99	\$0.92 to \$1.04		Q3'24 EPS above mid-point of guidance

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Q4'24 Guidance

	GAAP	Special Items**		Non-GAAP***
Revenue	\$1,710 to \$1,810 million	-		\$1,710 to \$1,810 million
Gross Margin	43.9% to 45.9%	0.1%		44.0% to 46.0%
Operating Expenses	\$313 to \$328 million	\$13 million		\$300 to \$315 million
Other Income and Expense (including interest), net	(\$12 million)			(\$12 million)
Diluted Earnings Per Share	\$0.88 to \$1.00	\$0.04		\$0.92 to \$1.04
Diluted Shares Outstanding *	431 million	4 million		427 million



Notes to Q4'24 Guidance

* Diluted shares outstanding can vary as a result of, among other things, the vesting of restricted stock units, the incremental dilutive shares from the convertible notes, and the repurchase or the issuance of stock or convertible notes or the sale of treasury shares. In periods when the quarterly average stock price per share exceeds \$52.97 for the 0% Notes, and \$103.87 for the 0.50% Notes, the non-GAAP diluted share count and non-GAAP net income per share include the anti-dilutive impact of the hedge transactions entered concurrently with the 0% Notes, and the 0.50% Notes, respectively. At an average stock price per share between \$52.97 and \$74.34 for the 0% Notes, and \$103.87 and \$156.78 for the 0.50% Notes, the potentially dilutive effect of the 0% Notes, and the 0.50% Notes, respectively. In periods when the quarterly average stock price exceeds \$74.34 for the 0% Notes, and \$156.78 for the 0.50% Notes, the diluted share counts are based on either the previous quarter's average stock price or the stock price as of the last day of the previous quarter, whichever is higher.

** Special items may include: amortization of acquisition-related intangibles; expensing of appraised inventory fair market value step-up; non-recurring facility costs; inprocess research and development expenses; restructuring, asset impairments and other, net; goodwill impairment charges; gains and losses on debt prepayment; actuarial (gains) losses on pension plans and other pension benefits; and certain other special items, as necessary. These special items are out of our control and could change significantly from period to period. As a result, we are not able to reasonably estimate and separately present the individual impact or probable significance of these special items, and we are similarly unable to provide a reconciliation of the non-GAAP measures. The reconciliation that is unavailable would include a forward-looking income statement, balance sheet and statement of cash flows in accordance with GAAP. For this reason, we use a projected range of the aggregate amount of special items in order to calculate our projected non-GAAP operating expense outlook.

*** We believe these non-GAAP measures provide important supplemental information to investors. We use these measures, together with GAAP measures, for internal managerial purposes and as a means to evaluate period-to-period comparisons. However, we do not, and you should not, rely on non-GAAP financial measures alone as measures of our performance. We believe that non-GAAP financial measures reflect an additional way of viewing aspects of our operations that, when taken together with GAAP results and the reconciliations to corresponding GAAP financial measures that we also provide in our releases, provide a more complete understanding of factors and trends affecting our business. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures.



GAAP to Non-GAAP Reconciliation (\$ in Millions)	FY20 2	23	Q1'2	24	Q2'24	1	Q3'24	L
Reconciliation of GAAP to Non-GAAP Gross Margin:								
GAAP Gross Margin		47.1%		45.8%		45.2%		45.4%
a) Impact of business wind down		0.0%		0.0%		0.0%		0.0%
b) Amortization of acquisition-related intangible assets		0.1%		0.1%		0.1%		0.1%
Non-GAAP Gross Margin		47.1%		45.9%		45.3%		45.5%
Reconciliation of GAAP to Non-GAAP Operating Expenses:								
GAAP Operating Expenses	\$	1,344.8	\$	328.4	\$	395.5	\$	354.0
a) Amortization of acquisition-related intangible assets		(51.1)		(12.6)		(12.9)		(13.0)
b) Restructuring, asset impairments and other, net		(74.9)		(1.4)		(72.5)		(29.1)
c) Goodwill and intangible asset impairment		-		(0.1)		-		-
d) Third party acquisition and divestiture-related costs		1.3		_		(1.7)		(7.4)
e) Impact of business wind down		_		_		_		-
Non-GAAP Operating Expenses	\$	1,220.1	\$	314.3	\$	308.4	\$	304.5
Reconciliation of GAAP to Non-GAAP Operating Income:								
GAAP Operating Income	\$	2,538.7	\$	525.2	\$	388.5	\$	445.4
a) Amortization of acquisition-related intangible assets		56.8		14.1		14.5		14.6
b) Restructuring, asset impairments and other, net		74.9		1.4		72.5		29.1
c) Goodwill and intangible asset impairment						_		
d) Third party acquisition- and divestiture-related costs		(1.3)		0.1		1.7		7.4
e) Impact of business wind down		(3.9)				-		-
Non-GAAP Operating Income	\$	2,665.2	\$	540.8	\$	477.2	\$	496.5
Reconciliation of GAAP to Non-GAAP Operating Margin:								
GAAP Operating Margin		30.8%		28.2%		22.4%		25.3%
a) Amortization of acquisition-related intangible assets		0.6%		0.8%		0.8%		0.8%
b) Restructuring, asset impairments and other, net		0.9%		0.1%		4.2%		1.7%
c) Goodwill and intangible asset impairment		0.0%		0.0%		0.0%		0.0%
d) Third party acquisition and divestiture-related costs		0.0%		0.0%		0.1%		0.4%
f) Impact of business wind down		0.0%		0.0%		0.0%		0.0%
Non-GAAP Operating Margin		32.3%		29.0%		27.5%		28.2%
Non OAAr Operating wargin		52.070		2010/0		211070		
Free Cash Flow:								
LTM Free Cash Flow	\$	401.9	\$	590.8	\$	838.3	\$	998.3
LTM Revenue		8,253.0		8,156.0		7,796.9		7,377.9
LTM Cash Flow Margin		4.9%		7.2%		10.8%		13.5%



GAAP to Non-GAAP Reconciliation (\$ in Millions, except share count and EPS)	FY2	2023 Q1'24		24	Q2'	24	Q3'24	
Reconciliation of GAAP to Non-GAAP Net Income Attributable to ON Semiconductor Corporation	E							
GAAP Net Income Attributable to ON Semiconductor Corporation		\$2,183.7		\$453.0		\$338.2		\$401.7
a) Amortization of acquisition-related intangible assets		56.8		14.1		14.5		14.6
b) Restructuring, asset impairments and other, net		74.9		1.4		72.5		29.1
c) Goodwill and intangible asset impairment						_		_
d) Third party acquisition and divestiture-related costs		(1.3)		0.1		1.7		7.4
e) Loss on debt refinancing and prepayment		13.3		_		_		_
f) Actuarial gains (losses) on pension plans and other pension benefits		4.0				-		_
g) (Gain) loss on divestiture of a business		0.7		_		_		_
h) Adjustment of income taxes		(72.0)		(4.1)		(14.8)		(29.0)
i) Impact of business wind down		(3.9)		_		_		_
Non-GAAP Net Income Attributable to ON Semiconductor Corporation	\$	2,256.2	\$	464.5	\$	412.1	\$	423.8
Reconciliation of GAAP to Non-GAAP Diluted Shares Outstanding:								
GAAP diluted shares outstanding	\$	446.8	\$	436.5	\$	433.2	\$	431.7
Less: dilutive shares attributable to convertible notes		(9.1)		(4.7)		(3.7)		(4.1)
Non-GAAP Diluted Shares Outstanding	\$	437.7	\$	431.8	\$	429.5	\$	427.6
Non-GAAP Diluted Earnings Per Share:								
Non-GAAP net income for diluted earnings per share	\$	2,257.5	\$	464.5	\$	412.1	\$	423.8
Non-GAAP diluted shares outstanding		437.7		431.8		429.5		427.6
Non-GAAP Diluted Earnings Per Share	\$	5.16	\$	1.08	\$	0.96	\$	0.99
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Notes & Sources

Power of the Portfolio Driving onsemi Growth (Slide 12)

- onsemi estimates based on current market projections
- LMC Automotive: Global Hybrid & Electric Vehicle Forecast -Quarter 4, 2022
- Omdia: Power IC Market Tracker, Sep'22
- \$43B TAM for sustainable ecosystem for onsemi estimates based on current market projections and expected to grow at 16%. (2022-2027)
- Semiconductor TAM, excludes memory and expected to grow at ~4%

Enabling a Sustainable Ecosystem: Premium Business in Intelligent Power and Sensing (Slide 13)

- · onsemi estimates
- Omdia: 1Q23 -Semiconductor Device Data By Application Markets
- Omdia: Industrial Semiconductor Market Tracker –3Q22 Database, Jan'23
- Yole: Imaging for Automotive 2022
- Omdia: Power Semiconductors in Automotive Report –2022 Database, 5/26/22
- LMC Automotive: Global Hybrid & Electric Vehicle Forecast-Quarter 4, 2022
- Omdia: Power IC Market Tracker, Sep'22
- Yole: Silicon Carbide Forecast 2023
- Bank of America Research
- Yole: 2022-27 SiC market forecast of 33% CAGR
- TSR: Automotive Camera Market Analysis 2021-2022
- Yole: Status of CMOS Image Sensor Industry 2021 Report

onsemi's Path to Net Zero by 2040 (Slide 21)

- 2023 GHG emissions are in process of receiving Limited Assurance, and will be received by publication of Sustainability Report at end of June 2024
- Near-Term GHG emissions targets are anticipated to be validated Science Based Targets initiative and published by December 2024; progress indicated is anticipated based on completion of validation



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